

The CARM Project Control Division recently received request # A-2020-16476, seeking the following information. The full requests reads:

**“What is the total spend on CARM (CBSA Assessment and Revenue Management) project, including (but not limited to) CBSA staffing, consultants (Deloitte and others), hardware and software for 2017 (Calendar or Fiscal).”**

To answer this request the CARM Project Control Division is able to confirm that the total spend on CBSA Assessment and Revenue Management (CARM) including Accounts Receivable Ledger (ARL) for fiscal year 2016/2017 is \$12,436,831. Please refer to table below for the expenditures breakdown:

<b>Project Development Actuals</b>	<b>Fiscal Year 2016/2017</b>
ARL Expenditures	\$268,814
CARM Expenditures	\$12,168,017
<b>Total Expenditures</b>	<b>\$12,436,831</b>